

Financial Data (Consolidated : Total)

	Challenge up		Dash 2015		Next 100: Beyond 100 Years							Revitalize 2020											
	150	151	152	153	154	155	156	157				158				159				160			
	FY2010	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017(Ended May 2018)				FY2018(Ended May 2019)				FY2019(Ended May 2020)				FY2020(Ending May 2021)			
								1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	FiscalYear (Forecast)	YoY Changes	2Q (Forecast)	FiscalYear (Forecast)
1. Orders Received	34,850	32,670	33,949	42,568	39,070	39,890	43,355	10,484	19,745	30,171	39,599	10,185	19,216	27,877	40,684	9,357	20,341	30,167	38,527	43,000	-2,157	---	---
(Backlog)	25,733	19,823	23,206	30,817	31,343	31,101	33,899	37,664	34,958	36,262	30,972	32,467	30,552	29,296	30,483	30,999	31,432	32,029	30,006	---	-477	---	---
Transportation	21,756	17,506	20,940	29,790	24,759	27,092	29,366	6,992	12,622	19,924	25,866	5,567	11,192	16,997	26,080	5,292	12,859	20,533	25,712	27,300	-368	---	---
Industrial	11,988	12,439	11,457	11,097	13,319	11,421	12,194	2,553	5,736	8,208	11,309	4,363	7,392	9,953	12,833	3,503	6,711	8,274	11,198	14,500	-1,635	---	---
Information Equipment	1,105	2,714	1,544	1,673	985	1,369	1,788	936	1,382	2,034	2,416	248	621	914	1,756	559	767	1,355	1,611	1,200	-145	---	---
2. Net Sales	37,893	38,570	30,575	34,957	39,617	39,746	40,668	6,958	18,655	27,947	42,527	8,689	19,635	29,553	41,172	8,841	19,392	28,621	39,071	42,000	-2,101	---	---
Transportation	25,657	23,991	17,324	22,198	26,869	26,757	28,199	4,929	12,655	18,409	27,949	5,458	13,124	19,804	27,235	5,566	12,139	17,610	24,269	26,700	-2,966	---	---
Industrial	11,095	12,265	11,542	10,924	11,613	12,027	11,073	1,805	5,292	8,026	11,769	2,776	5,777	8,638	12,339	2,905	6,459	9,667	13,023	13,800	684	---	---
Information Equipment	1,133	2,303	1,701	1,828	1,127	954	1,388	222	704	1,506	2,801	448	724	1,098	1,583	367	790	1,339	1,772	1,500	189	---	---
Other	6	10	6	6	6	6	6	1	3	4	6	6	8	11	13	1	3	4	5	---	-8	---	---

3. Operating Income	1,503	1,701	501	1,076	1,596	1,638	1,571	-826	-232	-602	366	-584	-124	-133	557	-51	302	472	1,068	900	511	---	---
	4.0%	4.4%	1.6%	3.1%	4.0%	4.1%	3.9%	---	---	---	0.9%	---	---	---	1.4%	---	1.6%	1.6%	2.7%	2.1%	---	---	---

※Note: Segment income from the 1Q of FY2010.

Transportation	3,055	2,701	1,913	2,374	3,117	2,964	3,079	160	1,140	1,372	2,578	46	1,058	1,457	2,427	354	1,017	1,459	2,474	2,800	47	---	---
Industrial	164	253	433	536	848	1,019	747	-257	-33	-21	276	-16	123	269	650	195	488	772	1,008	950	358	---	---
Information Equipment	101	666	265	348	71	95	304	-35	34	156	314	104	124	213	290	89	247	388	460	250	170	---	---
Other	56	53	41	40	59	31	59	4	22	29	41	6	16	25	34	3	4	5	5	---	-29	---	---
Adjustments	-1,874	-1,973	-2,152	-2,224	-2,499	-2,472	-2,618	-698	-1,395	-2,137	-2,844	-725	-1,446	-2,099	-2,843	-694	-1,454	-2,154	-2,880	-3,100	-37	---	---

4. Others

Capital expenditures	1,142	1,307	1,296	612	969	902	4,606	---	1,005	---	4,772	---	673	---	1,090	---	281	---	545
Depreciation expenses	1,169	1,145	1,144	1,000	881	850	801	---	487	---	1,237	---	821	---	1,774	---	667	---	1,487
R&D expenses	917	798	913	665	897	868	927	---	467	---	840	---	365	---	731	---	410	---	792
Number of Employees	1,177	1,175	1,170	1,201	1,216	1,245	1,262	---	1,243	---	1,267	---	1,220	---	1,226	---	1,220	---	1,227

