

# Financial Data (Consolidated : Total)

	Dash 2015		Next 100: Beyond 100 Years							Revitalize 2020							Revitalize 2022				
	152	153	154	155	156	157				158				159			160				
	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017(Ended May 2018)				FY2018(Ended May 2019)				FY2019(Ended May 2020)				FY2020(Ending May 2021)			
						1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	FiscalYear (Forecast)	YoY Changes
<b>1. Orders Received</b>	33,949	42,568	39,070	39,890	43,355	10,484	19,745	30,171	39,599	10,185	19,216	27,877	40,684	9,357	20,341	30,167	38,527	7,628	14,393	31,500	-5,948
(Backlog)	23,206	30,817	31,343	31,101	33,899	37,664	34,958	36,262	30,972	32,467	30,552	29,296	30,483	30,999	31,432	32,029	30,006	29,794	27,731	---	-3,701
Transportation	20,940	29,790	24,759	27,092	29,366	6,992	12,622	19,924	25,866	5,567	11,192	16,997	26,080	5,292	12,859	20,533	25,712	4,497	8,661	19,600	-4,198
Industrial	11,457	11,097	13,319	11,421	12,194	2,553	5,736	8,208	11,309	4,363	7,392	9,953	12,833	3,503	6,711	8,274	11,198	3,038	5,518	11,300	-1,193
Information Equipment	1,544	1,673	985	1,369	1,788	936	1,382	2,034	2,416	248	621	914	1,756	559	767	1,355	1,611	91	210	600	-557
<b>2. Net Sales</b>	30,575	34,957	39,617	39,746	40,668	6,958	18,655	27,947	42,527	8,689	19,635	29,553	41,172	8,841	19,392	28,621	39,071	7,848	16,720	34,000	-2,672
Transportation	17,324	22,198	26,869	26,757	28,199	4,929	12,655	18,409	27,949	5,458	13,124	19,804	27,235	5,566	12,139	17,610	24,269	5,142	11,078	22,350	-1,061
Industrial	11,542	10,924	11,613	12,027	11,073	1,805	5,292	8,026	11,769	2,776	5,777	8,638	12,339	2,905	6,459	9,667	13,023	2,398	5,035	10,800	-1,424
Information Equipment	1,701	1,828	1,127	954	1,388	222	704	1,506	2,801	448	724	1,098	1,583	367	790	1,339	1,772	305	604	850	-186
Other	6	6	6	6	6	1	3	4	6	6	8	11	13	1	3	4	5	1	2	---	-1

<b>3. Operating Income</b>	501	1,076	1,596	1,638	1,571	-826	-232	-602	366	-584	-124	-133	557	-51	302	472	1,068	169	177	250	-125
	1.6%	3.1%	4.0%	4.1%	3.9%	---	---	---	0.9%	---	---	---	1.4%	---	1.6%	1.6%	2.7%	2.2%	1.1%	0.7%	---

※Note: Segment income from the 1Q of FY2010.

Transportation	1,913	2,374	3,117	2,964	3,079	160	1,140	1,372	2,578	46	1,058	1,457	2,427	354	1,017	1,459	2,474	586	1,065	2,200	48
Industrial	433	536	848	1,019	747	-257	-33	-21	276	-16	123	269	650	195	488	772	1,008	190	375	650	-113
Information Equipment	265	348	71	95	304	-35	34	156	314	104	124	213	290	89	247	388	460	106	175	250	-72
Other	41	40	59	31	59	4	22	29	41	6	16	25	34	3	4	5	5	-11	-19	---	-23
Adjustments	-2,152	-2,224	-2,499	-2,472	-2,618	-698	-1,395	-2,137	-2,844	-725	-1,446	-2,099	-2,843	-694	-1,454	-2,154	-2,880	-702	-1,419	-2,850	35

## 4. Others

Capital expenditures	1,296	612	969	902	4,606	---	1,005	---	4,772	---	673	---	1,090	---	281	---	545	---	306	---	25
Depreciation expenses	1,144	1,000	881	850	801	---	487	---	1,237	---	821	---	1,774	---	667	---	1,487	---	673	---	6
R&D expenses	913	665	897	868	927	---	467	---	840	---	365	---	731	---	410	---	792	---	407	---	-3
Number of Employees	1,170	1,201	1,216	1,245	1,262	---	1,243	---	1,267	---	1,220	---	1,226	---	1,220	---	1,227	---	1,213	---	-7

※Change of accounting standard

