

Financial Data (Consolidated : Total)

	Next 100: Beyond 100 Years				Revitalize 2020								Revitalize 2022								
	154	155	156	157	158				159				160				161				
	FY2014	FY2015	FY2016	FY2017	FY2018(Ended May 2019)				FY2019(Ended May 2020)				FY2020(Ended May 2021)				FY2021(Ending May 2022)				
				1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q (Forecast)	YoY Changes	
1. Orders Received	39,070	39,890	43,355	39,599	10,185	19,216	27,877	40,684	9,357	20,341	30,167	38,527	7,628	14,393	22,149	30,055	6,826	14,213	21,151	31,000	-998
(Backlog)	31,343	31,101	33,899	30,972	32,467	30,552	29,296	30,483	30,999	31,432	32,029	30,006	29,794	27,731	28,082	26,986	27,059	26,396	26,393	---	-1,689
Transportation	24,759	27,092	29,366	25,866	5,567	11,192	16,997	26,080	5,292	12,859	20,533	25,712	4,497	8,661	14,619	18,818	3,924	8,907	13,648	18,300	-971
Industrial	13,319	11,421	12,194	11,309	4,363	7,392	9,953	12,833	3,503	6,711	8,274	11,198	3,038	5,518	7,101	10,597	2,744	4,952	6,783	12,100	-318
Information Equipment	985	1,369	1,788	2,416	248	621	914	1,756	559	767	1,355	1,611	91	210	424	633	155	348	712	600	288
2. Net Sales	39,617	39,746	40,668	42,527	8,689	19,635	29,553	41,172	8,841	19,392	28,621	39,071	7,848	16,720	24,108	33,143	6,752	14,803	21,744	33,000	-2,364
Transportation	26,869	26,757	28,199	27,949	5,458	13,124	19,804	27,235	5,566	12,139	17,610	24,269	5,142	11,078	15,830	21,528	4,752	10,110	14,164	20,300	-1,666
Industrial	11,613	12,027	11,073	11,769	2,776	5,777	8,638	12,339	2,905	6,459	9,667	13,023	2,398	5,035	7,423	10,541	1,883	4,379	7,015	12,000	-408
Information Equipment	1,127	954	1,388	2,801	448	724	1,098	1,583	367	790	1,339	1,772	305	604	851	1,067	114	309	557	700	-294
Other	6	6	6	6	6	8	11	13	1	3	4	5	1	2	3	5	2	4	6	---	3

3. Operating Income	1,596	1,638	1,571	366	-584	-124	-133	557	-51	302	472	1,068	169	177	33	423	-339	-362	-349	250	-382
	4.0%	4.1%	3.9%	0.9%	---	---	---	1.4%	---	1.6%	1.6%	2.7%	2.2%	1.1%	0.1%	1.3%	---	---	---	0.8%	---

※Note: Segment income from the 1Q of FY2010.

Transportation	3,117	2,964	3,079	2,578	46	1,058	1,457	2,427	354	1,017	1,459	2,474	586	1,065	1,449	2,211	403	1,034	1,486	2,050	37
Industrial	848	1,019	747	276	-16	123	269	650	195	488	772	1,008	190	375	435	718	-65	-98	63	850	-372
Information Equipment	71	95	304	314	104	124	213	290	89	247	388	460	106	175	244	267	-5	49	111	70	-133
Other	59	31	59	41	6	16	25	34	3	4	5	5	-11	-19	-34	-39	-4	-9	-16	---	18
Adjustments	-2,499	-2,472	-2,618	-2,844	-725	-1,446	-2,099	-2,843	-694	-1,454	-2,154	-2,880	-702	-1,419	-2,060	-2,734	-668	-1,339	-1,994	-2,720	66

4. Others

Capital expenditures	969	902	4,606	4,772	---	673	---	1,090	---	281	---	545	---	306	---	632	---	151	---
Depreciation expenses	881	850	801	1,237	---	821	---	1,774	---	667	---	1,487	---	673	---	1,413	---	613	---
R&D expenses	897	868	927	840	---	365	---	731	---	410	---	792	---	407	---	819	---	388	---
Number of Employees	1,216	1,245	1,262	1,267	---	1,220	---	1,226	---	1,220	---	1,227	---	1,213	---	1,236	---	1,199	---

