

# Financial Data (Consolidated : Quarter)

	Revitalize 2020								Revitalize 2022								Medium-Term Management Plan 2026												
	158				159				160				161				162				163				164				
	FYE May 2019				FYE May 2020				FYE May 2021				FYE May 2022				FYE May 2023				FYE May 2024				FYE May 2025				
	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q
<b>1. Orders Received</b>	10,185	9,031	8,661	12,807	9,357	10,984	9,826	8,360	7,628	6,765	7,756	7,906	6,826	7,387	6,938	9,296	8,453	8,617	8,214	7,962	8,389	14,546	9,503	11,581	9,750	1,361			
Transportation	5,567	5,625	5,805	9,083	5,292	7,567	7,674	5,179	4,497	4,164	5,958	4,199	3,924	4,983	4,741	5,152	5,334	5,306	5,700	4,623	6,097	11,509	6,322	6,784	7,184	1,087			
Industrial	4,363	3,029	2,561	2,880	3,503	3,208	1,563	2,924	3,038	2,480	1,583	3,496	2,744	2,208	1,831	3,905	2,840	2,917	2,035	3,063	2,018	2,943	2,434	4,688	2,367	349			
Information Equipment/ICT*	248	373	293	842	559	208	588	256	91	119	214	209	155	193	364	237	277	393	477	274	270	94	745	108	197	-73			
<b>2. Net Sales</b>	8,689	10,946	9,918	11,619	8,841	10,551	9,229	10,450	7,848	8,872	7,388	9,035	6,752	8,051	6,941	8,414	6,305	7,516	6,923	10,281	6,658	8,159	7,414	9,909	8,166	1,508			
Transportation	5,458	7,666	6,680	7,431	5,566	6,573	5,471	6,659	5,142	5,936	4,752	5,698	4,752	5,358	4,054	5,292	4,017	5,080	4,165	6,595	4,300	5,241	4,741	6,455	5,594	1,294			
Industrial	2,776	3,001	2,861	3,701	2,905	3,554	3,208	3,356	2,398	2,637	2,388	3,118	1,883	2,496	2,636	2,887	1,983	2,235	2,352	3,335	2,120	2,668	2,373	3,096	2,242	122			
Information Equipment/ICT*	448	276	374	485	367	423	549	433	305	299	247	216	114	195	248	233	302	201	404	349	234	249	299	357	328	94			
Other	6	2	3	2	1	2	1	1	1	1	1	2	2	2	2	3	1	1	1	3	2	1	1	1	0	-2			
<b>3. Operating Income</b>	-584	460	-9	690	-51	353	170	596	169	8	-144	390	-339	-23	13	520	-266	186	169	428	-62	249	-28	768	27	89			
	---	4.2%	---	5.9%	---	3.3%	1.8%	5.7%	2.2%	0.1%	---	4.3%	---	---	0.2%	6.2%	---	2.5%	2.4%	4.2%	---	3.1%	---	7.8%	0.3%	---			
<b>Segment income</b>																													
Transportation	46	1,012	399	970	354	663	442	1,015	586	479	384	762	403	631	452	704	353	843	535	528	495	626	371	895	440	-55			
Industrial	-16	139	146	381	195	293	284	236	190	185	60	283	-65	-33	161	414	-56	-21	101	455	51	270	202	507	235	184			
Information Equipment/ICT*	104	20	89	77	89	158	141	72	106	69	69	23	-5	54	62	31	83	38	163	129	60	59	79	116	82	22			
Other	6	10	9	9	3	1	1	0	-11	-8	-15	-5	-4	-5	-7	-3	-5	0	-7	-2	-1	0	-1	0	-1	0			
Adjustments	-725	-721	-653	-744	-694	-760	-700	-726	-702	-717	-641	-674	-668	-671	-655	-625	-641	-675	-622	-681	-669	-705	-679	-749	-729	-60			

\*Note: Reorganized into the ICT Solutions Division from the 162nd term.

