

Financial Data (Consolidated : Quarter)

	Revitalize 2020								Revitalize 2022								Medium-Term Management Plan 2026														
	158				159				160				161				162				163				164						
	FYE May 2019				FYE May 2020				FYE May 2021				FYE May 2022				FYE May 2023				FYE May 2024				FYE May 2025						
	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q
1. Orders Received	10,185	9,031	8,661	12,807	9,357	10,984	9,826	8,360	7,628	6,765	7,756	7,906	6,826	7,387	6,938	9,296	8,453	8,617	8,214	7,962	8,389	14,546	9,503	11,581	9,750	10,699	11,269	1,766			
Transportation	5,567	5,625	5,805	9,083	5,292	7,567	7,674	5,179	4,497	4,164	5,958	4,199	3,924	4,983	4,741	5,152	5,334	5,306	5,700	4,623	6,097	11,509	6,322	6,784	7,184	6,523	8,760	2,438			
Industrial	4,363	3,029	2,561	2,880	3,503	3,208	1,563	2,924	3,038	2,480	1,583	3,496	2,744	2,208	1,831	3,905	2,840	2,917	2,035	3,063	2,018	2,943	2,434	4,688	2,367	3,609	1,771	-663			
Information Equipment/ICT*	248	373	293	842	559	208	588	256	91	119	214	209	155	193	364	237	277	393	477	274	270	94	745	108	197	566	738	-7			
2. Net Sales	8,689	10,946	9,918	11,619	8,841	10,551	9,229	10,450	7,848	8,872	7,388	9,035	6,752	8,051	6,941	8,414	6,305	7,516	6,923	10,281	6,658	8,159	7,414	9,909	8,166	10,849	10,017	2,603			
Transportation	5,458	7,666	6,680	7,431	5,566	6,573	5,471	6,659	5,142	5,936	4,752	5,698	4,752	5,358	4,054	5,292	4,017	5,080	4,165	6,595	4,300	5,241	4,741	6,455	5,594	7,779	6,623	1,882			
Industrial	2,776	3,001	2,861	3,701	2,905	3,554	3,208	3,356	2,398	2,637	2,388	3,118	1,883	2,496	2,636	2,887	1,983	2,235	2,352	3,335	2,120	2,668	2,373	3,096	2,242	2,702	2,796	423			
Information Equipment/ICT*	448	276	374	485	367	423	549	433	305	299	247	216	114	195	248	233	302	201	404	349	234	249	299	357	328	367	597	298			
Other	6	2	3	2	1	2	1	1	1	1	1	2	2	2	2	3	1	1	1	3	2	1	1	1	0	1	1	0			
3. Operating Income	-584	460	-9	690	-51	353	170	596	169	8	-144	390	-339	-23	13	520	-266	186	169	428	-62	249	-28	768	27	735	525	553			
	---	4.2%	---	5.9%	---	3.3%	1.8%	5.7%	2.2%	0.1%	---	4.3%	---	---	0.2%	6.2%	---	2.5%	2.4%	4.2%	---	3.1%	---	7.8%	0.3%	6.8%	5.2%	---			
Segment income																															
Transportation	46	1,012	399	970	354	663	442	1,015	586	479	384	762	403	631	452	704	353	843	535	528	495	626	371	895	440	1,055	734	363			
Industrial	-16	139	146	381	195	293	284	236	190	185	60	283	-65	-33	161	414	-56	-21	101	455	51	270	202	507	235	368	405	203			
Information Equipment/ICT*	104	20	89	77	89	158	141	72	106	69	69	23	-5	54	62	31	83	38	163	129	60	59	79	116	82	109	196	117			
Other	6	10	9	9	3	1	1	0	-11	-8	-15	-5	-4	-5	-7	-3	-5	0	-7	-2	-1	0	-1	0	-1	1	0	1			
Adjustments	-725	-721	-653	-744	-694	-760	-700	-726	-702	-717	-641	-674	-668	-671	-655	-625	-641	-675	-622	-681	-669	-705	-679	-749	-729	-798	-810	-131			

*Note: Reorganized into the ICT Solutions Division from the 162nd term.

